

**MANAGING HEALTH SYSTEM CAPACITY:
MARKET AND POLICY APPROACHES**

December 1, 2008

**St. Regis Hotel
923 16th Street N.W.
Washington, D.C.**

7:45-8:30 REGISTRATION AND CONTINENTAL BREAKFAST

8:30-8:35 WELCOME

*Nancy Chockley, MBA
President and CEO, NIHCM Foundation*

8:35-8:50 INTRODUCTORY REMARKS

*Uwe E. Reinhardt, PhD
James Madison Professor of Political Economy
Woodrow Wilson School, Princeton University*

8:50-9:15 THE CHALLENGES OF HEALTH SYSTEM CAPACITY GROWTH

*Laurence C. Baker, PhD
Professor of Health Research and Policy, Stanford University*

**9:15-11:00 GETTING PRICES RIGHT: MINIMIZING PRICE DISTORTIONS THAT DRIVE
CAPACITY GROWTH**

Session Chair and Panel Moderator: Paul B. Ginsburg

- Paul B. Ginsburg, PhD, President, Center for Studying Health System Change
Addressing Capacity Issues Through More Accurate Pricing for Services*
- James E. Mathews, PhD, Deputy Director, Medicare Payment Advisory Commission
Setting and Updating Prices in Administered Pricing Systems*
- Len Nichols, PhD, Director, Health Policy Program, New America Foundation
Getting Prices Closer to Right Through Competitive Bidding*
- Reactor Panel: How Does Pricing Play Out in the Real World?*

William L. Rich III, MD – Medical Director of Health Policy, American Academy of Ophthalmology

Thomas M. Priselac, MPH – President and CEO, Cedars-Sinai Hospital and Chair-Elect, Board of Trustees, American Hospital Association

Denise A. Lascar, MN, MBA, MHA – President, MedStar Surgery Center

Peter W. Roberts, MHA – Group Vice President, Provider Relations & Health Management, Wellmark, Inc.

- Audience Q&A*

11:00-11:15 BREAK

11:15-12:15 ACCOUNTABLE CARE ORGANIZATIONS: WHAT IS THE VISION? HOW CAN IT BE ACHIEVED?

Session Chair: Elliott S. Fisher

- ❑ *Elliott S. Fisher, MD, PhD, Professor of Medicine and Community and Family Medicine, Dartmouth Medical School*
Accountable Care Organizations and Shared Savings: How to Organize and Pay for Care
- ❑ *James A. Hester Jr., PhD, Director, Health Care Reform Commission, Vermont State Legislature*
Assessing the Feasibility of ACO Pilots in Vermont: Key Issues
- ❑ *Audience Q&A*

12:15-1:00 NETWORKING LUNCH

1:00-2:15 PRIVATE-SECTOR INITIATIVES TO PROMOTE EFFICIENT USE OF EXISTING CAPACITY

Session Chair: M. Edward Sellers

- ❑ *M. Edward Sellers, Chairman and CEO, BlueCross BlueShield of South Carolina*
Trying to Tame the Beast
- ❑ *Dale J. Andringa, MD, Vice President and Chief Medical Officer & Peter Roberts, Group Vice President, Provider Relations and Health Management, Wellmark, Inc.*
A Multifaceted Approach to Managing High-Tech Diagnostic Imaging
- ❑ *David W. Plocher, MD, Chief Medical Officer, Blue Cross and Blue Shield of Minnesota*
Case Studies of Capacity Management in Minnesota: Multi-Level Networks and High-Tech Diagnostic Imaging Management
- ❑ *Thomas L. Mahoney, MD, Chief Executive Officer, Rochester Individual Physician Association*
From Macro to Micro: Translating Efficiency Data into Physician Behavior Change
- ❑ *Audience Q&A*

2:15-2:30 BREAK

2:30-3:45 ACHIEVING INTELLIGENT HEALTH PLANNING

Session Chair and Panel Moderator: Uwe E. Reinhardt

- ❑ *Uwe E. Reinhardt, PhD, James Madison Professor of Political Economy, Woodrow Wilson School, Princeton University*
Health Planning as a Tool to Manage System Capacity: The Recent Experiences in New Jersey
- ❑ *David Sandman, PhD, Senior Vice President, New York State Health Foundation and former Executive Director, Commission on Health Care Facilities in the 21st Century (New York's Berger Commission)*
Shaping the Delivery System for the Future: The New York State Experience
- ❑ *Paul E. Parker, Chief, Hospital Planning & Policy/Certificate of Need, Maryland Health Care Commission*
Hospital Capacity Planning in a Price Regulated Environment
- ❑ *Clyde L. Reese, III, Esq., General Counsel, Georgia Department of Community Health*
Recent CON Reform and Health Agency Reorganization in Georgia
- ❑ *Moderated Panel Discussion*
- ❑ *Audience Q&A*

3:45-4:15 WHERE DO WE GO FROM HERE?

- ❑ *Ed Sellers*
Comments on the day's discussions from a market perspective
- ❑ *Laurence Baker and Uwe Reinhardt*
Comments on the day's discussions from a policy and research perspective

4:15 ADJOURNMENT