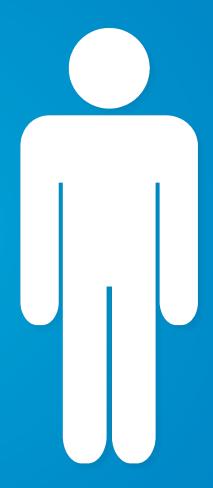
Florida Blue's Insights and Innovations



Focus on individual decision making (pre/post-ACA)



- Focus on individual decision making (pre/post-ACA)
- Commitment to entire state



- Focus on individual decision making (pre/post-ACA)
- Commitment to entire state
- Understanding new market (low income/highly subsidized)



- Focus on individual decision making (pre/post-ACA)
- Commitment to entire state
- Understanding new market (low income/highly subsidized)
- Going to market face-to-face



- Focus on individual decision making (pre/post-ACA)
- Commitment to entire state
- Understanding new market (low income/highly subsidized)
- Going to market face-to-face
- Disciplined approach to pricing



- Focus on individual decision making (pre/post-ACA)
- Commitment to entire state
- Understanding new market (low income/highly subsidized)
- Going to market face-to-face
- Disciplined approach to pricing
- Putting customer needs at the front of product development and pricing





Keys To Success

Overcoming Challenges

 Increased member and provider support



Overcoming Challenges

- Increased member and provider support
- Low margin product

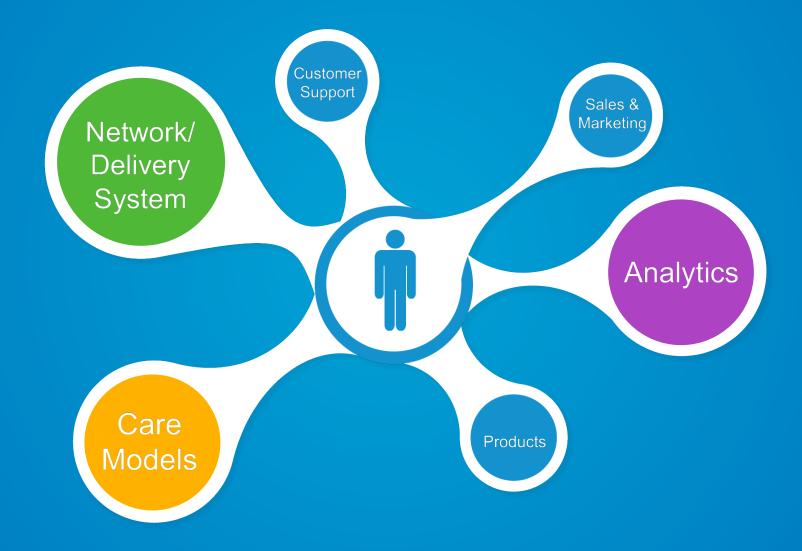


Overcoming Challenges

- Increased member and provider support
- Low margin product
- Significant operational efficiencies



Localized & Personalized, Integrated Approach



ACA Management

Care Models	Network /Delivery Systems	Analytics
Engagement	Narrow Clinical Provider footprint	Leading Clinical Indicators
Retail Centers (GuideWell Connect)	PCP-Centric	Dashboards
Complex Care Focus	Appropriate Specialists	Hands-on, Frequent, Provider Discussions
Localized Multi-Disciplinary Clinical Teams	Quality/outcome & Cost Incentives	Internal Cross Functional Deep Dives



 Continue efforts to strengthen verification of SEP eligibility



- Continue efforts to strengthen verification of SEP eligibility
- Maintain existing guidelines to minimize third party premium payments





- Continue efforts to strengthen verification of SEP eligibility
- Maintain existing guidelines to minimize third party premium payments
- Require individuals to satisfy previous outstanding premium balances prior to re- enrollment



- Continue efforts to strengthen verification of SEP eligibility
- Maintain existing guidelines to minimize third party premium payments
- Require individuals to satisfy previous outstanding premium balances prior to re- enrollment
- Modify Federal premium grace period to coincide with existing state's rules

